



AGENDA

Wednesday, 17 June 2020

Special Council Meeting

I hereby give notice that a Special Meeting of Council will be held on:

Date: Wednesday, 17 June 2020

Time: 09:00am

Location: Council Chambers

Peter Franks
Chief Executive Officer

Order Of Business

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2 Apologies/Leave of Absence/Absence on Council Business 5

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1 MEMBERS IN ATTENDANCE

2 APOLOGIES/LEAVE OF ABSENCE/ABSENCE ON COUNCIL BUSINESS

3 CORPORATE AND COMMUNITY SERVICES

7.1 OPERATIONAL PLAN 2020/2021

Date Prepared: 2 June 2020

Author: Manager Development and Governance

Attachments: 1. Operational Plan 2020/21 [↓](#)

EXECUTIVE SUMMARY

The *Local Government Regulation 2012* requires that each local government must prepare an annual Operational Plan that is to be adopted prior to, or at the same time as, the adoption of the annual budget.

This report presents the proposed Operational Plan for the 2020/21 financial year.

RECOMMENDATION

That the Operational Plan for the 2020/21 financial year, as attached, be adopted.

BACKGROUND

Council is required by legislation to adopt an annual Operational Plan. The Operational Plan must be consistent with the annual budget and show how the local government will progress the implementation of the five (5) year Corporate Plan during the period of the annual operational plan and manage operational risks.

The operational plan attached hereto shows those projects and activities that are intended to be progressed during the next 12 months (1 July 2020 to 30 June 2021).

RISK IMPLICATIONS

Political and Reputational

The operational plan will ensure that Council will achieve the strategic outcomes desired in the adopted 2018 - 2022 Corporate Plan.

Legal and Compliance

The adoption of the Operational Plan is a requirement of the Local Government Regulation 2012.

LEGAL/COMPLIANCE/POLICY IMPLICATIONS

Preparation of an annual Operational Plan is a requirement of the *Local Government Regulation 2012*. The plan includes a section showing how identified operational risks will be managed during the period of the operational plan.

FINANCIAL AND RESOURCE IMPLICATIONS

Capital

The Operational Plan is to be consistent with the Council's budget and refers to capital projects that will be carried out during the 2020/21 financial year.

Operating

A number of the projects/activities listed in the Operational Plan will be undertaken via the Council's operational budget.

LINK TO CORPORATE PLAN

Financial Sustainability: A council that continuously looks for savings and opportunities while managing council's assets and reserves to ensure a sustainable future in a cost-effective manner.

Community: An engaged community which supports and encourages effective partnerships to enhance the liveability of the shire and the wellbeing of residents in communities which are resilient and prepared for unforeseen events.

Transport and Council Infrastructure: The provision of quality services and infrastructure for our growing community that is planned and managed using sound asset management principles.

Economy and Environment: A resilient economy that promotes and supports the shire's natural assets and local industry and encourages investment while preserving and future proofing for generations to come.

Governance: Sound decision making based on effective frameworks and clear strategic direction to achieve regulatory compliance and affordable levels of service delivered to the community.

IMPLEMENTATION/COMMUNICATION

Once adopted, the projects/activities listed in the operational plan will be progressed during the 2020 - 2021 financial year and reports on progress submitted to Council on a quarterly basis.



OPERATIONAL PLAN

2020/2021



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Mareeba Shire Council
OPERATIONAL PLAN 2020/2021

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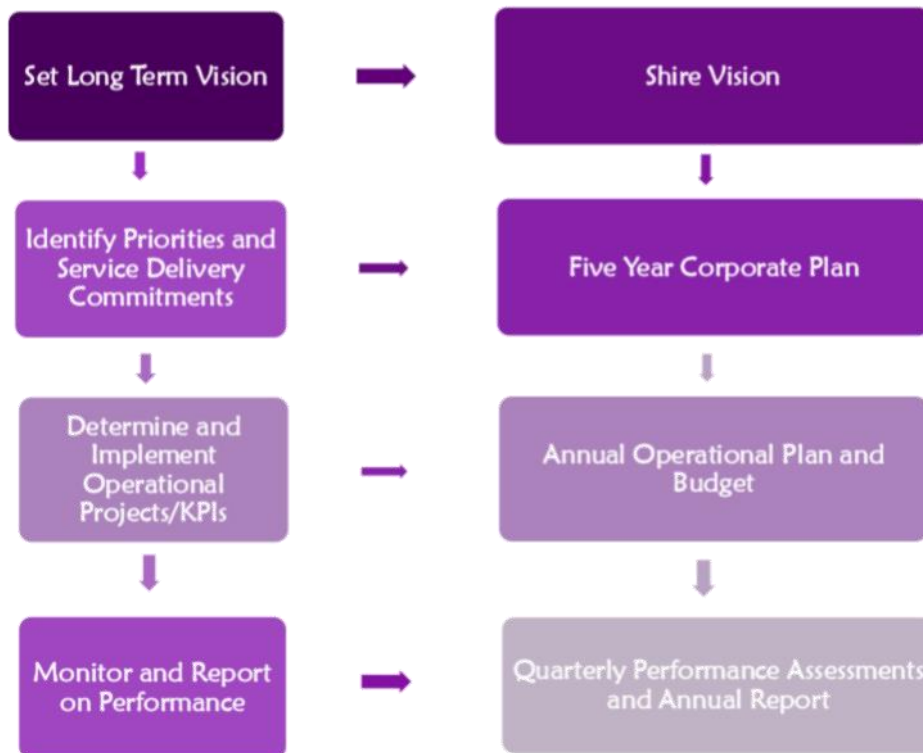


Mareeba Shire Council
OPERATIONAL PLAN 2020/2021

SECTION 1: ABOUT THE OPERATIONAL PLAN

The Mareeba Shire Council Operational Plan 2020/21 is a key plan for the shire, as it translates our priorities and services, set out in our five-year Corporate Plan, into measurable actions for the financial year. Progress is regularly reported during the year to Council. A performance report is presented to Council and the community every three months as well as an Annual Report. These reports include information on the delivery of key projects and achievement of performance targets as per the relevant financial year's Operational Plan.

The diagram below represents the strategic planning framework used by Council and illustrates where the Operational Plan fits within that framework:



Mareeba Shire Council
OPERATIONAL PLAN 2020/2021

SECTION 2: MANAGING OPERATIONAL RISK

Identified operational risks will be managed in accordance with the Council's adopted Risk Management Policy and Strategic Risk Management Framework, having regard to the nature of the risks and the likelihood and consequence ratings applied to them as determined by the risk analysis process.

RISK MANAGEMENT POLICY OBJECTIVES

- Align Council's risk management activities with Council's objectives as identified in, Council's corporate and operational plans;
- Promote risk management principles as a strategic tool to ensure better informed decision making throughout Council; and
- Embed a culture of risk management across the Council.
- Minimise or eliminate adverse impacts from Council's services or infrastructure on the community, visitors and the environment;
- Capitalise on opportunities identified for Mareeba Shire Council;
- Safeguard Council's employees, contractors, committees, volunteers, assets, financial sustainability, property, reputation and information;
- Maintain and improve the safety, reliability and quality of service provided by Mareeba Shire Council, within Council's controls and capabilities.

Mareeba Shire Council
OPERATIONAL PLAN 2020/2021

RISK MANAGEMENT PRINCIPLES

Management and employees must assume responsibility for ERM facilitated by the following guiding principles:

- Adoption of a governance framework - The Enterprise Risk Management Framework and Enterprise Risk Management Process outlines accountabilities and obligations and guides the implementation and ongoing monitoring of ERM throughout Council.
- Adds value - Alignment and integration with Council's Corporate and Operational Planning, and budget deliberation processes.
- ERM is an integral part of organisational processes - Management endorsed integration in all business processes.
- ERM informs all decision making - Decision makers are making informed decisions cognisant of relative risks.
- ERM promotes a safer work environment - Risk management integrated with Council's Workplace Health and Safety, promoting safe work practices and a safer work environment.
- Explicitly addresses uncertainty - Taking account of uncertainty, the nature of uncertainty and how it can be addressed.
- Systematic, structured, timely and tailored - Tailored to meet Councils corporate objectives and providing a systematic, structured and timely approach to risk assessment.
- Based on best available information and experience - Utilisation of generally accepted risk mitigation techniques for managing risks.
- Transparent, inclusive and responsive to change - Timely involvement of stakeholders at all levels, ensuring ERM remains relevant and up to date.

Mareeba Shire Council
OPERATIONAL PLAN 2020/2021

SECTION 3: 2020/2021 OPERATIONAL PLAN PROJECTS

Financial Sustainability “A council that continuously looks for savings and opportunities while managing council’s assets and reserves to ensure a sustainable future in a cost-effective manner”				
Project	Corporate Plan Ref	Corporate Plan Goal	Business Section	Performance Measures
Long-term Financial Plan	FIN 1 FIN 2	Long-Term Financial Plan that supports effective and sustainable financial management Effective and sustainable financial management	Finance Development & Governance	<ul style="list-style-type: none"> Ensure Long Term Asset Management Plan and Financial Plan aligns with revised Sub-Asset Management Plans and Local Government Infrastructure Plan
Maintain the financial sustainability	FIN 1 FIN 2	Long-Term Financial Plan that supports effective and sustainable financial management Effective and sustainable financial management	Finance	<ul style="list-style-type: none"> Develop and implement revised progress reports for capital works Develop and implement revised project finalisation reports for capital works
Comprehensive Asset Revaluations <ul style="list-style-type: none"> Footpaths Storm water 	FIN 1	Long-Term Financial Plan that supports effective and sustainable financial management	Finance	<ul style="list-style-type: none"> Footpaths comprehensive revaluation Storm water drainage comprehensive valuation
Technology One enhancements	FIN 3	Effective business management	Organisation Wide	<ul style="list-style-type: none"> Human Resources & Payroll Mobility & Companion App

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Mareeba Shire Council
OPERATIONAL PLAN 2020/2021

Financial Sustainability				
“A council that continuously looks for savings and opportunities while managing council’s assets and reserves to ensure a sustainable future in a cost-effective manner”				
Project	Corporate Plan Ref	Corporate Plan Goal	Business Section	Performance Measures
Mareeba Industrial Estate Development	FIN 3	Effective business management	Technical Services Development & Governance	<ul style="list-style-type: none"> Promote sale of industrial land
Customer Service Standards	FIN 3	Effective business management	Systems & Customer Service	<ul style="list-style-type: none"> Monitoring and reporting to be implemented Review Customer Request categories to determine appropriate resolution timeframes and apply these to Council’s Customer Request Management System to allow effective reporting.
ICT Strategy implementation <ul style="list-style-type: none"> Technology One ‘Software as a Service’ PABX replacement Cloud Data Protection SharePoint Online 	FIN 3	Effective business management	Systems & Customer Service	<ul style="list-style-type: none"> Implement ‘software as a service’ (SaaS) solution for Technology One products: Determine appropriate solution for replacement of on-premises PABX with Cloud hosted system. Review options for Cloud hosting Council’s Data Protection system.

Mareeba Shire Council
OPERATIONAL PLAN 2020/2021

Financial Sustainability				
“A council that continuously looks for savings and opportunities while managing council’s assets and reserves to ensure a sustainable future in a cost-effective manner”				
Project	Corporate Plan Ref	Corporate Plan Goal	Business Section	Performance Measures
Sustainable workforce	FIN 4	A skilled and sustainable workforce	Organisational Development	<ul style="list-style-type: none">• Training of workforce where required to improve efficiencies and safety

Mareeba Shire Council
OPERATIONAL PLAN 2020/2021

Community				
“An engaged community which supports and encourages effective partnerships to enhance the liveability of the shire and the wellbeing of residents in communities which are resilient and prepared for unforeseen events”				
Project	Corporate Plan Ref	Corporate Plan Goal	Business Section	Performance Measures
Arts Connection to Tourism	COM 1	An engaged community	Community Wellbeing	<ul style="list-style-type: none"> Updated Arts & Culture Plan
Open Space, Parks, Footpaths and Trails Strategy	COM2 TCI4	An active, safe and healthy community Public spaces and facilities	Community Wellbeing Technical Services Maintenance Services Finance Development and Governance	<ul style="list-style-type: none"> Review of open spaces, parks, footpaths and trails
Accommodation and support services for Seniors	COM2	An active, safe and healthy community	Community Wellbeing	<ul style="list-style-type: none"> Investigate possible viable models that are likely to deliver increased accommodation stock, including the community management of Council's Community Housing.

Mareeba Shire Council
OPERATIONAL PLAN 2020/2021

Transport and Council Infrastructure “The provision of quality services and infrastructure for our growing community that is planned and managed using sound asset management principles”				
Project	Corporate Plan Ref	Corporate Plan Goal	Business Section	Performance Measures
Asset Management Sub-Plans <ul style="list-style-type: none"> • Aerodrome • Footpaths • Water • Wastewater 	TCI 1	Sustainable Infrastructure for the future.	Technical Services Finance	<ul style="list-style-type: none"> • Undertake data verification. • Undertake condition assessment and defect identification. • Prepare and implement
Asset Management Sub-Plans <ul style="list-style-type: none"> • Facilities • Swimming Pools • Drainage • Parks & Open Spaces 	TCI 1 TCI4 COM2	Sustainable Infrastructure for the future. Public spaces and facilities An active, safe and healthy community	Technical Services Finance	<ul style="list-style-type: none"> • Undertake data verification • Undertake condition assessment and defect identification across individual asset classes.
Kuranda Cemetery	TCI 1	Sustainable Infrastructure for the future	Systems & Customer Service Technical Services	<ul style="list-style-type: none"> • Investigate proposed site suitability and provide estimates for community consultation • Prepare implementation plan for adoption by Council
Mareeba Cemetery	TCI 1	Sustainable Infrastructure for the future	Systems & Customer Service Technical Services	<ul style="list-style-type: none"> • Identify possible sites to secure a growth strategy

Mareeba Shire Council
OPERATIONAL PLAN 2020/2021

Transport and Council Infrastructure				
“The provision of quality services and infrastructure for our growing community that is planned and managed using sound asset management principles”				
Project	Corporate Plan Ref	Corporate Plan Goal	Business Section	Performance Measures
Kuranda Infrastructure Program	TCI 1	Sustainable Infrastructure for the future	Technical Services Works	<ul style="list-style-type: none"> • Negotiate renewed agreement • Develop new Strategic Plan with focus on renewal of existing infrastructure
Developer built assets review	TCI 1	Sustainable Infrastructure for the future	Technical Services Works Development & Governance	<ul style="list-style-type: none"> • Review of inspection process and evidence gathering by Council. • Develop a process of detecting and reporting recent developer asset failures

Mareeba Shire Council
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Economy and Environment “A resilient economy that promotes and supports the shire’s natural assets and local industry and encourages investment while preserving and future proofing for generations to come”				
Project	Corporate Plan Ref	Corporate Plan Goal	Business Section	Performance Measures
Waste Management Services Strategy	EAE 1 TCI 1	Environmentally responsible and efficient waste and wastewater management Sustainable Infrastructure for the future	Water & Waste Finance	<ul style="list-style-type: none"> • Implement actions identified in Waste Strategy • Operational planning for landfill closure 2020/21
Economic Tourism development	EAE 3	Support and encourage industrial and commercial growth and development.	Community Wellbeing	<ul style="list-style-type: none"> • Advocate and support economic tourism development • Seek advocacy and grant opportunities supporting economic growth • Where appropriate partner with industry groups to grow opportunities • Review Visitor Information Centre Model
Land, Pest and Fire Management Review	EAE 4	Our region’s environmental assets are best managed while promoting economic wellbeing	Works Finance Development & Governance	<ul style="list-style-type: none"> • Develop and implement MSC Biosecurity Plan

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OPERATIONAL PLAN 2020/2021

Economy and Environment				
“A resilient economy that promotes and supports the shire’s natural assets and local industry and encourages investment while preserving and future proofing for generations to come”				
Project	Corporate Plan Ref	Corporate Plan Goal	Business Section	Performance Measures
Illegal Dumping Management	EAE 1	Promote the minimisation of waste the community creates	Development & Governance	<ul style="list-style-type: none"> Complete Illegal Dumping investigation across the entire shire as required and provide statistical reports.
Reef Guardian Council Program	EAE 4	Our region’s environmental assets are best managed while promoting economic wellbeing	Water & Waste Works	<ul style="list-style-type: none"> Support the Reef Guardian Program through continued participation Identify and develop communication and partnership opportunities Develop and implement a new Reef Guardian Action Plan reflective of new Memorandum of Understanding
Temporary Local Planning Instrument (TLPI)	EAE2	Maintain a scheme that sustains good agricultural land as well as encouraging industry and population growth while protecting the natural environment	Development & Governance	<ul style="list-style-type: none"> Review the Planning Scheme and negotiate with State to meet condition of TLPI

Mareeba Shire Council
OPERATIONAL PLAN 2020/2021

Governance				
“Sound decision making based on effective frameworks and clear strategic direction to achieve regulatory compliance and affordable levels of service delivered to the community”				
Project	Corporate Plan Ref	Corporate Plan Goal	Business Section	Performance Measures
Compliance Review	GOV 2	Strong focus on compliance and enterprise risk	Development & Governance All	<ul style="list-style-type: none"> • Ensure all legislative requirements are being met • Implement Compliance Portal
Advocacy	GOV 3	Effective advocacy and strategic partnerships	Development & Governance	<ul style="list-style-type: none"> • Prepare an advocacy policy and document to ensure a whole of council approach • Prepare briefs for Councillors and State Departments which address key issues of MSC

4 OFFICE OF THE CEO

8.1 ADOPTION OF THE 2020/21 BUDGET

Date Prepared: 4 June 2020

Author: Manager Finance

Attachments:

1. Statement of Estimated Financial Position [↓](#)
2. MSC Budget - 1 July 2020 to 30 June 2021 (under separate cover)

EXECUTIVE SUMMARY

Council's Annual Budget for 2020/21 is presented for adoption by Council. The Annual Budget is developed in accordance with the *Local Government Act 2009* and *Local Government Regulation 2012*. In accordance with the *Local Government Regulation 2012*, the CEO presents the following report which includes a statement of estimated financial position.

RECOMMENDATION

That Council determine the Budget and Rating Resolutions set out hereunder:

2020/21 Statement of Estimated Financial Position

Council resolves, pursuant to section 205(2) of the *Local Government Regulation 2012*, to receive and note the contents of the statement of the financial operations and financial position of the Council in respect of the previous financial year ("the Statement of Estimated Financial Position").

2020/21 Budget

Council resolves, pursuant to sections 169 and 170 of the *Local Government Regulation 2012*, to adopt the Council Budget for the 2020/21 financial year, incorporating: -

- i. The statements of financial position (appearing on page 3 of "MSC Budget – 1 July 2020 to 30 June 2021");
- ii. The statements of cash flow (appearing on page 4 of "MSC Budget – 1 July 2020 to 30 June 2021");
- iii. The statements of income and expenditure (appearing on page 2 of "MSC Budget – 1 July 2020 to 30 June 2021");
- iv. The statements of changes in equity (appearing on page 5 of "MSC Budget – 1 July 2020 to 30 June 2021");
- v. The long-term financial forecast (appearing on page 18 of "MSC Budget – 1 July 2020 to 30 June 2021");
- vi. The revenue statement (appearing at pages 21 to 58 of "MSC Budget – 1 July 2020 to 30 June 2021");

- vii. The revenue policy (appearing at pages 86 to 88 of “MSC Budget – 1 July 2020 to 30 June 2021”);
- viii. The relevant measures of financial sustainability (appearing on pages 19 of “MSC Budget – 1 July 2020 to 30 June 2021”); and
- ix. The total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget (appearing on pages 6 of “MSC Budget – 1 July 2020 to 30 June 2021”).

2020/21 The Differential General Rate

Council resolves for the period 1 July 2020 to 30 June 2021:

- (a) pursuant to section 81 of the *Local Government Regulation 2012*, the categories into which rateable land is categorised and the description of those categories, is as per Columns 1 and 2 of the table that follows; and
- (b) pursuant to section 94 of the *Local Government Act 2009* and section 80 of the *Local Government Regulation 2012*, the differential general rate to be made and levied for each differential general rate category is as per Column 3 of the table that follows; and
- (c) pursuant to section 77 of the *Local Government Regulation 2012*, the minimum general rate to be made and levied for each differential general rate category is as per Column 4 of the table that follows; and
- (d) pursuant to sections 81(4) and 81(5) of the *Local Government Regulation 2012*, to delegate to the Chief Executive Officer the power to identify the rating category to which each parcel of rateable land belongs.

Column 1 - Category <i>(Regulation, section 81)</i>	Column 2 - Description <i>(Regulation, section 81)</i>	Column 3 – Differential General Rate <i>(Act, section 94; Regulation, section 80)</i> Rate in Dollar	Column 4 – Minimum General Rate <i>(Regulation, section 77)</i>
A1 - Residential (Urban) - \$0 to \$72,000	All land having a rateable value of between \$0 and \$72,000 that is used for single unit residential purposes or any other rateable land not otherwise categorised including: <ul style="list-style-type: none"> • properties where the Building Unit Plan, Group Title Plan or Community Title Scheme is lodged under the <i>Body Corporate and Community Management Act 1997</i> with an area less than or equal to 1,000m²; and • all residential land inside of the urban nodes. 	0.01730	\$1,083.00
A2 - Residential (Urban) - \$72,001 to \$130,000	All land having a rateable value of between \$72,001 and \$130,000 that is used for single unit residential purposes or any other rateable land not otherwise categorised including: <ul style="list-style-type: none"> • properties where the Building Unit Plan, Group Title Plan or Community Title Scheme is lodged under the <i>Body Corporate and Community Management Act 1997</i> with an area less than or equal to 1,000m²; and • all residential land inside of the urban nodes. 	0.01079	\$1,247.00

Column 1 - Category <i>(Regulation, section 81)</i>	Column 2 - Description <i>(Regulation, section 81)</i>	Column 3 – Differential General Rate <i>(Act, section 94; Regulation, section 80)</i> Rate in Dollar	Column 4 – Minimum General Rate <i>(Regulation, section 77)</i>
A3 - Residential (Urban) - \$130,001 to \$203,000	All land having a rateable value of between \$130,001 and \$203,000 that is used for single unit residential purposes or any other rateable land not otherwise categorised including: <ul style="list-style-type: none"> • properties where the Building Unit Plan, Group Title Plan or Community Title Scheme is lodged under the <i>Body Corporate and Community Management Act 1997</i> with an area less than or equal to 1,000m²; and • all residential land inside of the urban nodes. 	0.00971	\$1,404.00
A4 - Residential (Urban) – Greater than \$203,000	All land having a rateable value of more than \$203,000 that is used for single unit residential purposes or any other rateable land not otherwise categorised including: <ul style="list-style-type: none"> • properties where the Building Unit Plan, Group Title Plan or Community Title Scheme is lodged under the <i>Body Corporate and Community Management Act 1997</i> with an area less than or equal to 1,000m²; and • all residential land inside of the urban nodes. 	0.00832	\$1,973.00

Column 1 - Category <i>(Regulation, section 81)</i>	Column 2 - Description <i>(Regulation, section 81)</i>	Column 3 – Differential General Rate <i>(Act, section 94; Regulation, section 80)</i> Rate in Dollar	Column 4 – Minimum General Rate <i>(Regulation, section 77)</i>
B1 – Multi Unit	All land used for multi-unit dwellings and flats excluding properties where the Building Unit Plan, Group Title Plan or Community Title Scheme is lodged under the <i>Body Corporate and Community Management Act 1997</i> .	0.01221	\$1,083.00
C1 – Non-Residential	All other non-residential land excluding land categorised under categories D1, E1-E4, H1, I1-I3, J1, K1 and L1-L5 including properties where the Building Unit Plan, Group Title Plan or Community Title Scheme is lodged under the <i>Body Corporate and Community Management Act 1997</i> that operate as a commercial business e.g.: unit of shops, holiday villas etc	0.01275	\$1,215.00
D1 – Major Drive-In Shop or Shopping Centre	All land used for a drive-in shop or shopping centre with a rateable valuation greater than or equal to \$1,000,000.	0.01905	\$31,242.00
E1 – Mining Lease/Claims	All land where mining leases and claims are used for prospecting, developing or use as a mine as defined in the <i>Mineral Resources Act 1989</i> , and where no operators or employees reside on the property.	0.07274	\$528.00
E2 – Mining Lease/Claims	All land where mining leases and claims are used for prospecting, developing or use as a mine as defined in the <i>Mineral Resources Act 1989</i> , and where one or more of the operators or employees reside on the property.	0.09482	\$1,083.00

Column 1 - Category <i>(Regulation, section 81)</i>	Column 2 - Description <i>(Regulation, section 81)</i>	Column 3 – Differential General Rate <i>(Act, section 94; Regulation, section 80)</i> Rate in Dollar	Column 4 – Minimum General Rate <i>(Regulation, section 77)</i>
E3 – Mining Lease/Claims	All land where mining leases and claims are used for prospecting, developing or use as a mine as defined in the <i>Mineral Resources Act 1989</i> , and employs between 11 - 50 employees.	0.45451	\$27,450.00
E4 – Mining Lease/Claims	All land where mining leases and claims are used for prospecting, developing or use as a mine as defined in the <i>Mineral Resources Act 1989</i> , and employs over 50 employees.	0.90901	\$54,900.00
F1 – Primary Production	All land area which is predominately used for primary production purposes other than those properties defined as Category G1.	0.00933	\$1,759.00
G1 – Large Grazing Properties	All land that is used for the primary purpose of raising livestock and land area exceeds 5,000 hectares.	0.01018	\$1,759.00
H1 – Specialty Industries	All land used for the slaughtering and processing of poultry.	0.01679	\$27,693.00
I1 – Extractive Industry (Quarry) – maximum of 5,000 tonnes per annum	All land used or capable of being used for extractive industry purposes, where the quantity of material capable of being extracted &/or screened is up to a maximum of 5,000 tonnes per annum.	0.00848	\$544.00
Column 1 -	Column 2 - Description	Column 3 –	Column 4 –

Category <i>(Regulation, section 81)</i>	<i>(Regulation, section 81)</i>	Differential General Rate <i>(Act, section 94; Regulation, section 80)</i> Rate in Dollar	Minimum General Rate <i>(Regulation, section 77)</i>
I2 – Extractive Industry (Quarry) – between 5,001 and 100,000 tonnes per annum (inclusive)	All land used or capable of being used for extractive industry purposes, where the quantity of material capable of being extracted &/or screened is between 5,001 tonnes and 100,000 tonnes per annum.	0.00167	\$596.00
I3 – Extractive Industry (Quarry) – greater than 100,000 tonnes per annum	All land used or capable of being used for extractive industry purposes, where the quantity of material capable of being extracted &/or screened is greater than 100,000 tonnes per annum.	0.00063	\$651.00
J1 – Heavy Industry - Sugar Mill	Land used for a sugar mill.	0.35895	\$104,095.00
K1 – Heavy Industry - Waste Facility	Land used for a large commercial waste facility.	0.23930	\$72,987.00
L1 - Renewable Energy	All land used for renewable energy where the combined output capacity is capable of 0 MW to <50 MW	0.03680	\$15,750.00
L2 - Renewable Energy	All land used for renewable energy where the combined output capacity is capable of 50 MW to <100 MW	0.03680	\$26,250.00
L3 - Renewable Energy	All land used for renewable energy where the combined output capacity is capable of 100 MW to <150 MW	0.03680	\$36,750.00
Column 1 -	Column 2 - Description	Column 3 –	Column 4 –

Category <i>(Regulation, section 81)</i>	<i>(Regulation, section 81)</i>	Differential General Rate <i>(Act, section 94; Regulation, section 80)</i> Rate in Dollar	Minimum General Rate <i>(Regulation, section 77)</i>
L4 - Renewable Energy	All land used for renewable energy where the combined output capacity is capable of 150 MW to <200 MW	0.03680	\$47,250.00
L5 - Renewable Energy	All land used for renewable energy where the combined output is capable of 200 MW or greater	0.03680	\$57,250.00
M1 – Residential (Rural) - \$0 to \$119,000	All residential land having a rateable value of between \$0 and \$119,000 outside of the urban nodes, or all land where the Building Unit Plan or Group Titles Plan is lodged under the <i>Body Corporate and Community Management Act 1997</i> with an area exceeding 1,000m ² , other than land that is categorised as Category F1 (Primary Production).	0.01356	\$1,083.00
M2 – Residential (Rural) - \$119,001 to \$250,000	All residential land having a rateable value of between \$119,001 and \$250,000 outside of the urban nodes, or all land where the Building Unit Plan or Group Titles Plan is lodged under the <i>Body Corporate and Community Management Act 1997</i> with an area exceeding 1,000m ² , other than land that is categorised as Category F1 (Primary Production).	0.00968	\$1,615.00
Column 1 -	Column 2 - Description	Column 3 – Differential	Column 4 – Minimum General

Category <i>(Regulation, section 81)</i>	<i>(Regulation, section 81)</i>	General Rate <i>(Act, section 94; Regulation, section 80)</i> Rate in Dollar	Rate <i>(Regulation, section 77)</i>
M3 – Residential (Rural) – greater than \$250,000	All residential land having a rateable value greater than \$250,000 outside of the urban nodes, or all land where the Building Unit Plan or Group Titles Plan is lodged under the <i>Body Corporate and Community Management Act 1997</i> with an area exceeding 1,000m ² , other than land that is categorised as Category F1 (Primary Production).	0.00962	\$2,421.00
N1 – Unused land	All vacant land in the localities of Watsonville, Irvinebank, Mt Albion, Thornborough, Stannary Hills, Chillagoe, Dimbulah and Mungana that is not used for any purpose and is not included in any other category.	1.01000	Nil
O1 - Lifestyle Resorts	All land used for residential resorts or other similar purposes within a gated area.	0.01730	\$26,813.00
S1 – Approved subdividers	All land valued in accordance with the provisions of Section 49 of the <i>Land Valuation Act 2010</i> and Section 77 (3) of the <i>Local Government Regulation 2012</i> .	0.01329	Nil

2020/21 Sewerage Utility Charges

Council resolves, pursuant to section 94 of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012*, to make and levy sewerage utility charges for supply of sewerage services by the Council as follows:

Kuranda/Myola Sewerage

- (a) The Kuranda/Myola Sewered Area shall be defined as that area which is indicated on the map titled "Sewerage Area - Kuranda" in Map 19 and "Sewerage Area - Myola" in Map 21 - of "MSC Budget – 1 July 2020 to 30 June 2021"
- (b) The Kuranda/Myola Sewerage Charge shall be levied on all properties located within the defined area titled "Sewerage Area - Kuranda" and "Sewerage Area - Myola" and shall be

levied on a per unit basis as and set out on Schedule 1 (Page 46 to 47) of "MSC Budget - 1 July 2020 to 30 June 2021".

- (c) The Kuranda/Myola Sewerage Charge shall be levied at \$752.00 per unit for vacant lots, \$923.00 per unit for each residential dwelling or unit/flat and \$308.00 per unit for all non-residential units.
- (d) For those properties that share both residential and non-residential structures, the premises shall be considered mixed use premises attracting both unit and charge per unit factors for each type of structure.

Mareeba Sewerage

- (a) The Mareeba Sewered Area shall be defined as that area which is indicated on the map titled "Sewerage Area - Mareeba" in Map 20 of "MSC Budget - 1 July 2020 to 30 June 2021".
- (b) The Mareeba Sewerage Charge shall be levied on all properties located within the defined area titled "Sewerage Area - Mareeba" on a per unit basis and set out on Schedule 1 (Page 46 to 47) of "MSC Budget - 1 July 2020 to 30 June 2021".
- (c) The Mareeba Sewerage Charge shall be levied at \$752.00 per unit for each vacant lot, \$923.00 per unit for each residential dwelling or unit/flat and \$923.00 per pedestal/urinal for each non-residential unit.
- (d) For those properties that share both residential and non-residential structures, the premises shall be considered mixed use premises attracting both unit and charge per unit factors for each type of structure.

In respect of improvements erected during the year, sewerage charges shall be levied proportionally for the unexpired part of the year from the date Council determines the improvement is ready for occupation.

In circumstances where dwellings are built over the boundary line of two or more parcels and the ratepayer proves that this is the case, Council shall levy one sewerage access charge as if it were one parcel. In the situation that Council is currently charging one access charge for two parcels with a dwelling built over the boundary line, there will be no need for the ratepayer to provide further proof.

2020/21 Waste Management Utility Charges

Council resolves, pursuant to section 94 of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012*, to make and levy utility charges for:

- (a) **Wheelie Bin** - \$302.00 per wheelie bin service - for supplying waste collection services to premises within the waste area for the financial year; and
- (b) **Waste Management Charge** - \$166 per assessable property - being the provision of a contribution towards the operating and managing refuse transfer stations and landfills within the Shire.

Waste Collection Utility Charge (Wheelie Bin)

Waste collection utility charges for land or structures where Council deems that a service will be supplied for each residence, flat or strata title unit, will be charged \$302.00 per wheelie bin service whether or not a service is rendered.

The service will be supplied to premises in the waste area which is defined as an area in which Council or Council's contractors provide a solid waste collection service as defined in Maps 7 to 18 of "MSC Budget - 1 July 2020 to 30 June 2021". Waste services for non-residential properties within Mareeba Shire Council are not provided.

In respect of improvements erected during the year, waste collection utility charges shall be levied proportionally for the unexpired part of the year from the date council determines the improvement is ready for occupation. For users, the charge will be for a weekly collection of one (1) wheelie bin. The proceeds from the charge will fund the operation of the collection service, transport management and costs of disposal of the refuse collected.

Waste Management Utility Charge

A utility charge for refuse transfer stations and landfills, to be known as the "Waste Management Charge" will be levied on all assessable properties within the boundaries of the Waste Management Charge Area as defined in Map 32 of "MSC Budget - 1 July 2020 to 30 June 2021" excluding Categories G and E other than the below listed properties within either Categories G and/or E that have reasonable access to the waste facilities funded by this utility charge:

- (c) Lot 1 ML4798
- (d) Lot 1 ML4867
- (e) Lot 1 ML4919

The purpose of this charge is to provide a contribution to the operation and management of refuse transfer stations and landfills in the Shire and includes the costs of pre-cyclone clean ups and waste education. Council is of the opinion that all assessable properties that fall within the abovementioned definition and declared area will benefit from the provision of these solid waste facilities and services.

The budgeted cost of managing and operating the refuse transfer stations and landfills is not fully funded by this utility charge. Further funding will be provided by other charges and revenue generated at the refuse transfer stations and landfills.

The Waste Management Charge will be \$166.00 per assessable property (as described above).

2020/21 Water Utility Charges

Council resolves, pursuant to section 94 of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012*, to make and levy utility charges for supplying water to premises within the listed areas on a two-part tariff system comprising of:

- (a) **Fixed Access Charge** - to cover Council's fixed costs in supplying water to the Water Areas as marked on the water supply maps for the relevant towns in Schedule 2 (Page 48 to 49) "MSC Budget - 1 July 2020 to 30 June 2021" and in Maps 33 to 38 - "MSC Budget - 1 July 2020 to 30 June 2021" (i.e. the costs which do not vary with the amount of water reticulated including interest and redemption charges incurred by Council); and
- (b) **Water Usage Charge** - for each kilolitre of water consumed, to cover Council's variable costs of operating, maintaining and managing the water supply system.

The Two-Tier Tariff Water Charges as shown below and on Schedule 2 (Page 48 to 49) "MSC Budget - 1 July 2020 to 30 June 2021" for Mareeba, Kuranda, Chillagoe, Dimbulah and Mt Molloy water areas will be levied during the 2020/2021 financial year on properties located in the water areas within the Shire shown on the maps of the relevant water supply areas in Maps 33 to 38 - "MSC Budget - 1 July 2020 to 30 June 2021".

Water Usage Charge

Classification	Chillagoe	Dimbulah	Mareeba	Kuranda	Mt Molloy	Untreated Water
First Tier Limit	0-550	0-550	0-550	0-550	0-550	0-3000
Second Tier Limit	>550	>550	>550	>550	>550	>3000
First Tier Charge	\$0.7413	\$0.7413	\$0.7413	\$0.7413	\$0.4269	\$0.1091
Second Tier Charge	\$1.4979	\$1.4979	\$1.4979	\$1.4979	\$1.3983	\$0.4709

Council believes that it is equitable for all users and potential users to contribute to the costs of the water supply system by way of an access charge and consumption charge. The consumption charge for water consumed conforms to the "user pays" principle.

The usage charge is levied on a two-tiered basis for the Mareeba, Kuranda, Chillagoe, Dimbulah and Mt Molloy water areas with a lower charge (First Tier Charge) for water consumption up to the First Tier Limit and a higher usage charge (Second Tier Charge) for consumption above the First Tier Limit.

The Fixed Access Charge is also applied to each separate parcel of vacant land within the water areas that is not connected to the Council's reticulated water supply system. Where a property is levied Multiple Fixed Access Charges, the first-tier limit shall increase proportionately.

For the purposes of levying the Fixed Access Charge, each property will be assessed on the basis of whether it is used for residential, non-residential or industrial purposes. Large commercial or industrial users are defined as those properties specifically identified as being high water consumers.

Charged per parcel of land or per improvement, whichever is the greater;

Fixed Access Charge

Classification	Chillagoe	Dimbulah	Mareeba	Kuranda	Mt Molloy	Untreated Water
Vacant Land	\$561.00	\$561.00	\$561.00	\$561.00	\$516.00	
Residential	\$561.00	\$561.00	\$561.00	\$561.00	\$516.00	\$461.00
Non-residential / Mixed-use structures / Metered Common Properties	\$561.00	\$561.00	\$561.00	\$561.00	\$516.00	\$461.00
Industrial Water	\$4,995.00	\$4,995.00	\$4,995.00	\$4,995.00	\$4,995.00	

For those properties that share both residential and non-residential structures, the premises shall be considered mixed use premises attracting residential, non-residential or non-standard access charges for each type of structure.

In circumstances where dwellings are built over the boundary line of two or more parcels and the ratepayer proves that this is the case, Council shall levy one water access charge as if it were one parcel. In the situation that Council is currently charging one access charge for two parcels with a dwelling built over the boundary line, there will be no need for the ratepayer to provide further proof.

In respect of improvements erected during the year, water charges shall be levied proportionally for the unexpired part of the year from the date council determines the improvement is ready for occupation. The tiered water usage charging system provides an incentive for water conservation.

Council's Water Leak Management Policy appearing at pages 64 to 69 of "MSC Budget – 1 July 2020 to 30 June 2021" sets out the processes for resolving any conflict in relation to inaccurately registering and non-functioning meters.

2020/21 Trade Waste Utility Charges

Council resolves pursuant to section 94 of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012* that the following trade waste charges are made and levied on all commercial and industrial properties discharging trade waste into Council's wastewater system as shown on Maps 19 to 21 of "MSC Budget - 1 July 2020 to 30 June 2021" and in accordance with the *Water Supply (Safety and Reliability) Act 2008*.

In accordance with Council's Trade Waste Policy and Trade Waste Plan Council will classify trade waste customers into one of the categories set out in the table below. An annual fixed charge will be applied to each property in each category as set out in the table below:

Trade Waste Category	Description	Annual Fixed Charge
Category 1	Low Risk	\$0.00
Category 2	Low - Medium Risk	\$200.00
Category 3	Medium Risk	\$400.00
Category 4	High Risk	\$600.00
Industry	Significant Risk	\$10,000.00

2020/21 Special Charge - Irvinebank Reservoir Water Supply Benefited Area

- (a) Council resolves, pursuant to section 94 of the *Local Government Act 2009* and section 94 of the *Local Government Regulation 2012*, to make and levy an annual special charge (to be known as the Irvinebank Reservoir Water Supply Benefited Area Special Charge) of \$400.00 on all rateable land to which the overall plan applies for the purpose of covering the costs of operation, maintenance and capital expenditure associated with the delivering water from the Ibis Dam to the town reservoirs for the Irvinebank Water Benefited Area according to the overall plan.

- (b) The overall plan for the Irvinebank Reservoir Water Supply Benefited Area Special Charge is as follows:
- (i) The service, facility or activity funded by the special charge is the maintenance and operation of water supply equipment/infrastructure that delivers water from the Ibis Dam to the Irvinebank town reservoirs.
 - (ii) The rateable land to which the special charge is applied is as defined on Map 2 - titled "Irvinebank Water Benefited Area" of the "MSC Budget – 1 July 2020 to 30 June 2021".

Council considers that the rateable land described above derives a special benefit from the service, facility and activity funded by the special charge.
 - (iii) The estimated cost of carrying out the overall plan is \$52,005.00.
 - (iv) The estimated time for carrying out the overall plan is one year, concluding on 30 June 2021.

2020/21 Special Charge - Irvinebank Township Water Supply Benefited Area

- (a) Council resolves, pursuant to section 94 of the *Local Government Act 2009* and section 94 of the *Local Government Regulation 2012* to make and levy an annual special charge (to be known as the Irvinebank Township Water Supply Benefited Area Special Charge) of \$50.00 on all rateable land to which the overall plan applies for the purpose of funding the maintenance and operation of water supply equipment/infrastructure that delivers water from the Irvinebank town reservoirs to the properties connected to Irvinebank reticulated water supply system according to the overall plan.
- (b) The overall plan for the Irvinebank Township Water Supply Benefited Area Special Charge is as follows:
- (i) The service, facility or activity funded by the special charge is the maintenance and operation of water supply equipment/infrastructure that delivers water from the Irvinebank town reservoirs to the properties connected to Irvinebank reticulated water supply system.
 - (ii) The rateable land to which the special charge is applied is as defined on Map 2 - "Irvinebank Water Benefited Area" of the "MSC Budget – 1 July 2020 to 30 June 2021".

Council considers that the rateable land described above derives a special benefit from the service, facility and activity funded by the special charge.
 - (iii) The estimated cost of carrying out the overall plan is \$3,000.00.
 - (iv) The estimated time for carrying out the overall plan is one year, concluding on 30 June 2021.

2020/21 Special Rate - Mareeba Benefited Area

- (a) Council resolves, pursuant to section 94 of the *Local Government Act 2009* and section 94 of the *Local Government Regulation 2012*, to make and levy an annual special rate (to be known as Mareeba Benefited Area Special Rate) on all commercial land within the Mareeba locality that is categorised (pursuant to Council's differential general rating categories) as categories C, D or H, excluding vacant land, defined on Map 4 "Mareeba Benefited Area 1

& 2" and Map 5 "Mareeba Benefited Area 3" of the "MSC Budget – 1 July 2020 to 30 June 2021" according to the overall plan to fund projects including but not limited to road, drainage, footpath construction and repair, beautification economic and tourism promotional projects in the Mareeba Benefited Area as follows:

Category	Description	\$ Rate
Mareeba Benefited Area 1	Areas coloured purple on the Benefited Area Map 4 of the "MSC Budget – 1 July 2020 to 30 June 2021"	\$0.00229 per dollar of valuation
Mareeba Benefited Area 2	Areas coloured blue on the Benefited Area Map 4 of the "MSC Budget – 1 July 2020 to 30 June 2021"	\$0.00158 per dollar of valuation
Mareeba Benefited Area 3	Areas coloured orange on the Benefited Area Map 5 of the "MSC Budget – 1 July 2020 to 30 June 2021"	\$0.00064 per dollar of valuation

(b) The overall plan for the Mareeba Benefited Area Special Rate is as follows: -

- (i) The service, facility or activity funded by the special rate is the undertaking of one or more of the following, but not limited to;
 - i. footpath construction and repair
 - ii. roads construction and repair
 - iii. drainage construction and repair
 - iv. adequate car parking
 - v. beautification works
 - vi. promotional activities
 - vii. installation of street furniture and street decorations
 - viii. economic and tourism development activities.
- (ii) The rateable land to which the special charge is applied is all commercial land within the Mareeba locality that are categorised (pursuant to Council's differential general rating categories) as categories C, D or H, excluding vacant land, defined on Map 4 - "Mareeba Benefited Area 1 & 2 and Map 5 - "Mareeba Benefited Area 3 " of the "MSC Budget – 1 July 2020 to 30 June 2021".
- (iii) Council considers that the rateable land described above derives a special benefit from the service, facility and activity funded by the special rate to different extents based on their locality.
- (iv) The estimated cost of carrying out the overall plan is \$116,475.34.
- (v) The estimated time for carrying out the overall plan is one year, concluding on 30 June 2021.

2020/21 Special Charge - Extractive Industry Road Contribution

- (a) Council resolves, pursuant to section 94 of the *Local Government Act 2009* and section 94 of the *Local Government Regulation 2012*, to make and levy an annual special charge (to be known as the Extractive Industry Road Contribution Special Charge) on all rateable land to which are categorised (pursuant to Council's differential general rating categories) in categories I1, I2 or I3 according to the overall plan to fund the undertaking of road construction and repair, and drainage construction and repair to roads impacted by extractive industry operations within the Shire as follows:

Category	Description	\$ Charge
ERC1	All land used for extractive industry purposes, where the quantity of material being extracted &/or screened is up to a maximum of 5,000 tonnes per annum.	\$1,374.00
ERC2	All land used for extractive industry purposes, where the quantity of material being extracted &/or screened is between 5,001 tonnes and 20,000 tonnes per annum.	\$4,119.00
ERC3	All land used for extractive industry purposes, where the quantity of material being extracted &/or screened is between 20,001 tonnes and 40,000 tonnes per annum.	\$8,235.00
ERC4	All land used for extractive industry purposes, where the quantity of material being extracted &/or screened is between 40,001 tonnes and 60,000 tonnes per annum.	\$13,725.00
ERC5	All land used for extractive industry purposes, where the quantity of material extracted &/or screened is between 60,001 tonnes and 100,000 tonnes per annum.	\$21,960.00
ERC6	All land used for extractive industry purposes, where the quantity of material being extracted &/or screened is greater than 100,000 tonnes per annum.	\$27,450.00

- (b) The overall plan for the Extractive Industry Road Contribution Special Charge is as follows:
- (i) The service, facility or activity funded by the special rate is the undertaking of road construction and repair, and drainage construction and repair to roads impacted by extractive industry operations within the Shire.
 - (ii) The rateable land to which the special charge is applied is all extractive industry operations within the Shire that are categorised (pursuant to Council's differential general rating categories) as categories I1, I2, or I3.

Council considers that the rateable land to be levied with the special charge described above is used in a way that specifically contributes to the need for the service, facility and activity funded by this special charge at differential levels, reflecting the degree to which the land or its occupier is considered to contribute to that need.
 - (iii) The estimated cost of carrying out the overall plan is \$850,000.00
 - (iv) The estimated time for carrying out the overall plan is one year, concluding on 30 June 2021.

2020/21 Special Charge - Kuranda and District Aquatic Centre

- (a) Council resolves, pursuant to section 94 of the *Local Government Act 2009* and section 94 of the *Local Government Regulation 2012* to make and levy an annual special charge (to be known as the Kuranda and District Aquatic Centre Special Charge) of \$36.00 on all rateable land in the area defined on the Map 3 titled "Kuranda and District Aquatic Centre Benefited Area" of the "MSC Budget – 1 July 2020 to 30 June 2021" to fund construction of the Kuranda Aquatic Centre in the Kuranda District according to the annual implementation plan.
- (b) The annual implementation plan for the Kuranda and District Aquatic Centre Special Charge is as follows: -
- (i) The overall plan for the Kuranda and District Aquatic Centre Special Charge was adopted at Council's 2006/07 budget meeting and involved Council constructing the Kuranda Aquatic Centre in the Kuranda District. The final cost of the complex was \$1,828,942.00.
 - (ii) State Government committed \$592,500.00 to the project and Council committed \$1,236,442.00 which included \$453,842.00 from differential general rates.
 - (iii) Council is of the opinion that ratepayers in the Kuranda, Russett Park, Speewah and Koah area as marked on Map 3 "Kuranda and District Aquatic Centre Benefited Area" of the "MSC Budget – 1 July 2020 to 30 June 2021" benefit from this complex and should contribute towards the \$782,600.00 loan bearing interest at the rate of 6.5% over a 15-year period. This loan will be funded by a special rate on each of the properties identified on Map 3.
 - (iv) Should further subdivision occur during the year ending 30 June 2021, those new properties within the area shall be required to pay the special charge as outlined above.
 - (v) Accordingly, the annual implementation plan for 2020/21 for the Kuranda and District Aquatic Centre Special Charge is the ongoing repayment to Council of part of the cost of constructing the Kuranda and District Aquatic Centre (including the payment of principal and interest loan repayments).

2020/21 Special Charge - Volunteer Brigade Equipment and Maintenance

- (a) Council resolves, pursuant to section 94 of the *Local Government Act 2009* and section 94 of the *Local Government Regulation 2012*, to make and levy an annual special charge (to be known as the Volunteer Brigade Equipment and Maintenance Special Charge) on all properties within the Volunteer Brigade Equipment and Maintenance Levy Area identified on the maps for the relevant Volunteer Brigade Services Special Charge Area in Map 39 of the "MSC Budget – 1 July 2020 to 30 June 2021" to fund the purchase and maintenance of equipment by the respective volunteer brigades as follows:

Volunteer Brigade Area	\$ Charge per Property
Davies Creek	30.00
Hodzic	40.00
Irvinebank	20.00
Julatten	20.00
Koah	20.00
Kuranda/Myola	40.00
Mount Molloy	20.00
Mutchilba	50.00
Paddy's Green	50.00
Speewah	20.00
Springmount Primary Producers	40.00
Walsh River	50.00
Watsonville/Bakerville	40.00
Wolfram Road	30.00
Walkamin	30.00

(b) The overall plan for the Volunteer Brigade Equipment and Maintenance Special Charge is as follows:

- (i) The service, facility or activity funded by the special charge is the funding of the purchase and maintenance of equipment by the respective volunteer brigades to allow them to carry out their voluntary services for the benefit of the rateable land the subject of the special charge.
- (ii) The rateable land to which the special charge is applied is each parcel of rateable land identified on the maps for the relevant Volunteer Brigade Services Special Charge Area in Map 39 of the "MSC Budget – 1 July 2020 to 30 June 2021".

Council considers that the rateable land described above derives a special benefit from the service, facility and activity funded by the special charge at differential levels reflecting the degree to which the land or its occupier is considered to derive benefit.

- (iii) The estimated cost of carrying out the overall plan is \$74,840.00.
- (iv) The estimated time for carrying out the overall plan is one year, concluding on 30 June 2021.

2020/21 Special Rate - Russett Park Bridge Access Area

- (a) Council resolves, pursuant to section 94 of the *Local Government Act 2009* and section 94 of the *Local Government Regulation 2012*, to make and levy an annual special rate (to be known as the Russett Park Bridge Access Area Special Rate) of 0.0016 per dollar for the properties in the area defined on Map 6 titled "Russett Park Bridge Access Area" of the "MSC Budget – 1 July 2020 to 30 June 2021" to fund a high-level bridge for better accessibility to the Russett Park area according to the annual implementation plan.
- (b) The annual implementation plan for the Russett Park Bridge Access Area Special Rate is as follows:
 - (i) The overall plan for the Russett Park Bridge Access Special Rate was adopted at Council's 2004/05 budget meeting and involved Council constructing a high-level bridge for better accessibility to the Russett Park area as shown on the map titled Russett Park Bridge Access Area. Council funded the construction cost by way of

loan. The construction of the bridge has been completed and Council is of the opinion that ratepayers in the Russett Park area who benefit from this bridge should contribute towards the equivalent of a \$200,000.00 loan bearing interest at the rate of 6.5% over a 20-year period.

- (ii) Accordingly, the annual implementation plan for the Russett Park Bridge Access Special Rate for 2020/21 is the ongoing repayment to Council of part of the cost of constructing the Russett Park Bridge (including the payment by of principal and interest loan repayments).
- (iii) Should further subdivision of the above-mentioned properties occur during the year ending 30 June 2021, those new properties within the defined area shall be required to pay the special charge as outlined above.

2020/21 Separate Charge - Local State Emergency Services Levy (Local SES Levy)

Council resolves, pursuant to section 94 of the *Local Government Act 2009* and section 103 of the *Local Government Regulation 2012*, to make and levy an annual separate charge of \$3.30 per property for the 2020/2021 financial year to be levied equally on all rateable properties within the Mareeba Shire. The separate charge will be called the Local State Emergency Services Levy (abbreviated to Local SES Levy) and will fund the general operations and maintenance of Local State Emergency Service Groups throughout the Mareeba Shire.

2020/21 Levy - State Government Emergency Management Levy

Council resolves to charge the State Government Emergency Management Levy on behalf of the Queensland State Government, in accordance with the provisions of the *Fire and Emergency Services Act 1990* and *Fire and Emergency Services Regulation 2011*.

2020/21 Levy and Payment

Council resolves that:

- (a) Pursuant to section 107 of the *Local Government Regulation 2012* and section 114 of the *Fire and Emergency Services Act 1990*, Council's rates and charges, and the State Government's Emergency Management, Fire and Rescue Levy be levied:
 - (i) for the half year 1 July 2020 to 31 December 2020 - in August/ September 2020; and
 - (ii) for the half year 1 January 2021 to 30 June 2021 - in February/March 2021.
- (b) Pursuant to section 118 of the *Local Government Regulation 2012*, that Council's rates and charges, and the State Government's Emergency Management, Fire and Rescue Levy, be paid within 35 days of the date of the issue of the rate notice.

2020/21 Discount

Council resolves pursuant to section 130 of the *Local Government Regulation 2012*, the differential general rates made and levied shall be subject to a discount of 10% if paid within the discount period of 30 days of the date of issue of the rate notice provided that:

- (a) all of the aforementioned rates and charges are paid within 30 days of the date of issue of the rate notice;
- (b) all other rates and charges appearing on the rate notice (that are not subject to a discount) are paid within 30 days after the date of issue of the rate notice; and
- (c) all other overdue rates and charges relating to the rateable assessment are paid within 30 days of the date of issue of the rate notice.

2020/21 Interest on Charges

Council resolves that, in accordance with Section 133 of the *Local Government Regulation 2012* -

- (a) For the 12 months ending 30 June 2021, Council will charge interest on overdue rates from the day which is 21 days after the day on which they became overdue and at the rate of 8.53% compounded on daily rests.

2020/21 Remission of Rates to Not-For-Profit Organisations

Council resolves pursuant to section 120(1)(b)(i), 121(a) and 122(1)(b) of the *Local Government Regulation 2012* to:

- (a) Grant a rate remission of 100% on all general rates and a charge remission of 100% on Utility Charges (sewerage, waste collection, waste management and water access charges), Volunteer Brigade Equipment and Maintenance Special Charge and local SES Levy only, to Council approved Type A Community Groups who own or lease a property within the Mareeba Shire excluding vacant land, provided that they satisfy the conditions as set out on the Rate Rebates and Remission Policy (Page 70) of Council's 2020/21 Budget; and
- (b) Grant a rate remission of 50% up to a maximum of \$1,000.00 on all general rates and a charge remission of 20% up to a maximum of \$200.00 on Utility Charges (sewerage, waste collection, waste management and water access charges), Volunteer Brigade Equipment and Maintenance Special Charge and local SES Levy only to Council approved Type B Community Groups who own or lease a property within the Mareeba Shire excluding vacant land, provided that they satisfy the conditions as set out on the Rate Rebates and Remission Policy (Page 70) of Council's 2020/21 Budget; and
- (c) Grant a water consumption charge remission of 35% up to a maximum of \$2,000.00 for Group 1 Category, \$1,000.00 for Group 2 Category and \$500.00 for Group 3 Category if water consumption exceeds \$100.00 per annum provided that they satisfy the conditions as set out on the Rate Rebates and Remission Policy (Page 70) of Council's 2020/21 Budget.

2020/21 Remission of Rates to Pensioners

Council resolves, pursuant to section 120(1)(a), 121(a) and 122(1)(b) of the *Local Government Regulation 2012*, to grant a remission of 30% of all differential general rates excluding interest and other charges to pensioners who own and reside on their property within the Mareeba Shire, provided that they satisfy the conditions as set out on the Rate Rebates and Remission Policy (Page 70) of Council's 2020/21 Budget and the Pensioner Rates Remission Application Form, Form

B (Page 76) of Council's 2020/21 Budget. The maximum Council Remission allowable is \$240.00 per property.

2020/21 Debt Recovery Policy

Council resolves to adopt the Debt Recovery Policy as set out on pages 60 to 63 of Council's 2020/21 Budget.

2020/21 Water Leak Management Policy

Council resolves to adopt the Water Leak Management Policy as set out on pages 64 to 69 of Council's 2020/21 Budget.

2020/21 Rate Rebate and Remission Policy

Council resolves to adopt the Rate Rebate and Remission Policy as set out on pages 70 to 80 of Council's 2020/21 Budget.

2020/21 Water and Waste Concession for Home Renal Dialysis Policy

Council resolves to adopt the Water and Waste Concession for Home Renal Dialysis Policy as set out on pages 81 to 85 of Council's 2020/21 Budget.

2020/21 Revenue Policy

Council resolves to adopt the Revenue Policy as set out on pages 86 to 88 of Council's 2020/21 Budget.

2020/21 Investment Policy

Council resolves to adopt the Investment Policy as set out on pages 89 to 91 of Council's 2020/21 Budget.

2020/21 Debt Policy

Council resolves to adopt the Debt Policy as set out on pages 92 to 94 of Council's 2020/21 Budget.

2020/21 Procurement Policy

Council resolves to adopt the Procurement Policy as set out on pages 94 to 108 of Council's 2020/21 Budget.

BACKGROUND

Per the requirements of section 169 (8) of the *Local Government Regulation 2012* the proposed budget is consistent with the Mareeba Shire Councils 5-year corporate plan and annual operational plan.

MAYOR'S MESSAGE - BUDGET 2020/2021

I am pleased to move the 2020/2021 budget; my first budget as Mayor, on behalf of Mareeba Shire Council.

Councillors and staff have worked hard to deliver a balanced budget under challenging circumstances. I believe this is a fiscally responsible and balanced budget, amid the coronavirus pandemic. We have had to make some difficult decisions, recognising the impact COVID-19 has had on our community, while at the same time ensuring the long-term financial sustainability of the Council.

Our capital works budget of \$15.7 million includes \$1.5 million for solar energy initiatives at Council facilities across the Shire. This is a significant investment and highlights the Council's commitment to being environmentally responsible and continuing to look at cost-saving efficiencies across the organisation. Council has also allocated close to \$5 million for transport renewals, including the delivery of a \$1.3 million reseals program.

An increase of 2.5% has been applied to general rates and utilities, however this will be offset by a COVID-19 rebate for residential properties. This marginal increase will allow the Council to continue to provide efficient essential services for the growing community.

Water access charges have been increased annually by an average of \$27 per residential property, as Council faces the increasing demand to update the long-overdue upgrade of the ageing water infrastructure. This will ensure the continuity of a reliable water supply for residents and businesses across the Shire.

An annual operational budget of \$46.9 million will allow Council to continue to deliver essential services while maintaining and renewing infrastructure and community facilities.

My appreciation is extended to the Federal and State Governments for financial assistance provided to support and deliver services within our community. Council will continue to work with all levels of Government and advocate for funding to improve the liveability for all residents across the Shire.

Council's recent credit rating has been upgraded to sound, with a neutral outlook. This improved rating by the Queensland Treasury Corporation is reflective of the Council's financial performance, adequate debt serving capacity and sound liquidity levels and instils confidence in the organisation. As we follow Council's long-term financial plan, I am optimistic about the future sustainability of the Shire.

I thank both Councillors and staff for their acceptance of the need for a tighter budget and for their commitment and forethought in bringing it to fruition.

LEGAL/COMPLIANCE/POLICY IMPLICATIONS

The budget documentation establishes Council policy for the period 1 July 2020 to 30 June 2021.

Local Government Act 2009

Local Government Regulation 2012

Fire and Emergency Services Act 1990

FINANCIAL AND RESOURCE IMPLICATIONS***Capital***

As proposed in the attached documentation.

Operating

As proposed in the attached documentation.

LINK TO CORPORATE PLAN

Financial Sustainability: A council that continuously looks for savings and opportunities while managing council's assets and reserves to ensure a sustainable future in a cost-effective manner.

Community: An engaged community which supports and encourages effective partnerships to enhance the liveability of the shire and the wellbeing of residents in communities which are resilient and prepared for unforeseen events.

Transport and Council Infrastructure: The provision of quality services and infrastructure for our growing community that is planned and managed using sound asset management principles.

Economy and Environment: A resilient economy that promotes and supports the shire's natural assets and local industry and encourages investment while preserving and future proofing for generations to come.

Governance: Sound decision making based on effective frameworks and clear strategic direction to achieve regulatory compliance and affordable levels of service delivered to the community.

IMPLEMENTATION/COMMUNICATION

Mareeba Shire Council's adopted budget papers will be made available on Council's website.

Management will distribute budget information to the relevant staff and make suitable arrangements to implement Council's adopted budget.

MAREEBA SHIRE COUNCIL
Budgeted Statement of Income and Expenditure
for 30 June 2020

	Forecast 2019/20	Budget 2019/20
	\$ '000	\$ '000
Revenue		
Rates and utility charges	33,420	32,928
Less Discounts and Pensioner Remissions	(1,924)	(1,994)
Net Rates and Utility Charges	<u>31,496</u>	<u>30,935</u>
Fees and Charges	1,377	1,246
Operating Grants and Subsidies	12,577	7,216
Operating Contributions	1,035	921
Interest Revenue	945	501
Works for Third Parties	3,799	1,791
Other Revenue	3,759	3,634
Total Operating Revenue	<u><u>54,987</u></u>	<u><u>46,242</u></u>
Expenditure		
Employee Expenses	17,048	18,330
Materials and Services	20,772	13,393
Depreciation expense	9,840	9,730
Finance and Borrowing costs	328	317
Total Operating Expenses	<u><u>47,988</u></u>	<u><u>41,770</u></u>
Operating Surplus/(Deficit)	<u>6,999</u>	<u>4,473</u>
Capital Income		
Developer Contributions	305	-
Capital Grants and Subsidies	10,807	10,429
Donated Assets	2,118	-
Profit/(Loss) on Sale of Asset	(1,229)	(825)
	<u>12,002</u>	<u>9,603</u>
Net Result	<u><u>19,000</u></u>	<u><u>14,076</u></u>

MAREEBA SHIRE COUNCIL
Budgeted Statement of Financial Position
at 30 June 2020

	Forecast 2019/20	Budget 2019/20
	\$ '000	\$ '000
Current Assets		
Cash assets	59,028	41,714
Receivables	5,600	3,749
Inventories	2,528	2,954
	<u>67,156</u>	<u>48,417</u>
Non-Current Assets		
Receivables	37	47
Property, plant and equipment	480,161	450,050
Capital works in progress	15,964	-
	<u>496,162</u>	<u>450,097</u>
TOTAL ASSETS	<u>563,318</u>	<u>498,514</u>
Current Liabilities		
Payables	5,630	5,400
Interest bearing liabilities	400	372
Provisions	354	413
	<u>6,384</u>	<u>6,185</u>
Non-Current Liabilities		
Interest bearing liabilities	7,365	7,658
Payables	2,313	2,073
Provisions	3,993	3,187
	<u>13,671</u>	<u>12,918</u>
TOTAL LIABILITIES	<u>20,055</u>	<u>19,103</u>
NET COMMUNITY ASSETS	<u>543,263</u>	<u>479,411</u>
Community Equity		
Retained surplus	543,263	479,411
TOTAL COMMUNITY EQUITY	<u>543,263</u>	<u>479,411</u>